

## APPENDIX 2

### Draft revenue budget summary 2017-18

Directorate	Current base budget 2016/17 £000	Net changes £000	Proposed base budget 2017/18 £000
Adults and wellbeing	51,243	(251)	50,992
Children's wellbeing	20,875	293	21,168
Economies, communities and corporate	46,540	(1,800)	44,740
<b>Total directorates net budget</b>	<b>118,658</b>	<b>(1,758)</b>	<b>116,900</b>
Centralised corporate costs			5,849
Capital financing - debt repayments			11,074
Capital financing - interest			6,785
Government grants			(5,323)
Other central budgets			1,810
One off funding			2,600
<b>Total net spend (budget requirement)</b>			<b>139,695</b>
<b>Financed by</b>			
Council tax			92,861
Locally retained business rates			20,279
Business rates top up grant			10,090
Revenue support grant			7,010
New homes bonus			4,651
Rural services delivery grant			4,093
Transitional grant			576
Reserves			135
			<b>139,695</b>

**PROPOSED REVENUE BUDGET 2017/18**

Service	Current 2016/17 base budget	Pensions, pay and Inflation	Pressures	Savings	Other Adjusts	Proposed 2017/18 base budget	Change
	£000	£000	£000	£000	£000	£000	
<b>Adults and Wellbeing</b>							
Commissioned Care	45,317	196	1,275	(1,375)	(22)	<b>45,391</b>	0.2%
Adults Operations	11,313	75	34	(487)	0	<b>10,935</b>	(3.3%)
Director and Management	(5,387)	9	582	(538)	0	<b>(5,334)</b>	(1.0%)
<b>Total Adults and Wellbeing</b>	<b>51,243</b>	<b>280</b>	<b>1,891</b>	<b>(2,400)</b>	<b>(22)</b>	<b>50,992</b>	
<b>Children's Wellbeing</b>							
Children's Safeguarding & Early Help	15,939	68	0	(916)	615	<b>15,706</b>	(1.5%)
Statutory Education Services	4,596	69	0	(100)	620	<b>5,185</b>	12.8%
Directorate Management and Grant Income	340	247	0	(293)	(17)	<b>277</b>	(18.5%)
<b>Total Children's Wellbeing</b>	<b>20,875</b>	<b>384</b>	<b>0</b>	<b>(1,309)</b>	<b>1,218</b>	<b>21,168</b>	
<b>Economy, Communities &amp; Corporate</b>							
Highways, Planning, Waste, and Parking	25,502	678	0	(1,524)	(82)	<b>24,574</b>	(3.6%)
Customer, Cultural and Legal Services	6,375	34	0	(491)	6	<b>5,924</b>	(7.1%)
Economic Development and Housing Growth	2,170	10	0	(61)	0	<b>2,119</b>	(2.4%)
Directorate Management	853	3	0	(87)	0	<b>769</b>	(9.8%)
Corporate Resources (Finance, ICT, Property and HR)	11,640	473	(24)	(638)	(97)	<b>11,354</b>	(2.5%)
<b>Total Economy, Community &amp; Corporate</b>	<b>46,540</b>	<b>1,198</b>	<b>(24)</b>	<b>(2,801)</b>	<b>(173)</b>	<b>44,740</b>	
Central Corporate Costs	23,452	111	0	(490)	(2,878)	<b>20,195</b>	(13.9%)
<b>Total Herefordshire Council</b>	<b>142,110</b>	<b>1,973</b>	<b>1,867</b>	<b>(7,000)</b>	<b>(1,855)</b>	<b>137,095</b>	

**Revenue Budget 2017/18**
**Adults and Wellbeing**

Service	Current 2016/17 base budget	Pensions and Inflation	Pressures	Savings	Other Adjusts	Proposed 2017/18 base budget
	£000	£000	£000	£000	£000	£000
<b>Commissioned Care</b>						
Learning Disabilities	17,542	76	393	(712)		17,299
Mental Health	4,436	19	114	(59)		4,510
Physical Disabilities	20,029	87	696	(479)	(22)	20,311
Memory & Cognition	2,944	12	27	(120)		2,863
Sensory Support	366	2	45	(5)		408
<b>Total Commissioned Care</b>	<b>45,317</b>	<b>196</b>	<b>1,275</b>	<b>(1,375)</b>	<b>(22)</b>	<b>45,391</b>
<b>Adults Operations</b>						
Adult Social Care Staffing	5,227	61	20	(11)		5,297
Contracts	4,753	11	6	(487)		4,283
Housing Services	1,333	3	8	11		1,355
<b>Total Adults Operations</b>	<b>11,313</b>	<b>75</b>	<b>34</b>	<b>(487)</b>	<b>0</b>	<b>10,935</b>
<b>Director and Management</b>						
Director and Management	(1,726)		580	(443)		(1,589)
Protection of Social Care Grant	(4,541)					(4,541)
Transformation	769	8	1	(95)		683
Total Public Health	111	1	1			113
<b>Total Director and Management</b>	<b>(5,387)</b>	<b>9</b>	<b>582</b>	<b>(538)</b>	<b>0</b>	<b>(5,334)</b>
<b>Total Adults and Wellbeing</b>	<b>51,243</b>	<b>280</b>	<b>1,891</b>	<b>(2,400)</b>	<b>(22)</b>	<b>50,992</b>

**Revenue Budget 2017/18**
**Childrens Wellbeing**

Service	Current 2016/17 base budget	Pensions and Inflation	Pressures	Savings	Other Adjusts	Proposed 2017/18 base budget
	£000	£000	£000	£000	£000	£000
<b>Safeguarding and Early Help</b>						
Safeguarding Board and Independent Review	630	4	0	0	(13)	621
Early Help and Family Support	875	14	0	0	0	889
Front Line Social Workers	2,442	16	0	0	0	2,458
Looked After Children - Fostering and Adoption	6,567	21	0	0	599	7,187
Looked After Children External Placements	3,492	0	0	(566)	344	3,270
Social Care Training and Development	739	5	0	0	(305)	439
Safeguarding and Early Help Management	1,194	8	0	(350)	(10)	842
<b>Total Safeguarding and Early Help</b>	<b>15,939</b>	<b>68</b>	<b>0</b>	<b>(916)</b>	<b>615</b>	<b>15,706</b>
<b>Statutory Education Services</b>						
Special Educational Needs	2,844	25	0	0	(40)	2,829
Contracts and Commissioning	(239)	7	0	(100)	809	477
Educational Development	1,777	33	0	0	15	1,825
Statutory Education Improvement Services	214	4	0	0	(164)	54
<b>Total Statutory Education Services</b>	<b>4,596</b>	<b>69</b>	<b>0</b>	<b>(100)</b>	<b>620</b>	<b>5,185</b>
<b>Directorate Management and Grant Income</b>						
Directorate Grant Income	0	4	0	0	0	4
Directors Office	(102)	240	0	(293)	0	(155)
Performance and transformation	236	2	0	0	(17)	221
Youth Offending Service	206	1	0	0	0	207
<b>Total Directorate Management and Grant Income</b>	<b>340</b>	<b>247</b>	<b>0</b>	<b>(293)</b>	<b>(17)</b>	<b>277</b>
<b>Total Children's Wellbeing</b>	<b>20,875</b>	<b>384</b>	<b>0</b>	<b>(1,309)</b>	<b>1,218</b>	<b>21,168</b>

**Revenue Budget 2017/18**
**ECC**

Service	Current 2016/17 base budget	Pensions and Inflation	Pressures	Savings	Other Adjusts	Proposed 2017/18 base budget
	£000	£000	£000	£000	£000	£000
<b>Highways, Planning, Waste and Parking</b>						
Directorate Services	477	307				784
Environment and Waste	14,813	141		(297)	64	14,721
Highways and Community Services	1,127	2			32	1,161
Parks and Countryside	170	2				172
Public Realm Annual Plan	6,404	150		(555)	(179)	5,820
Regulatory and Development Management Services	791	(119)				672
Technical and Parking Services	(5,837)	205		(397)	1	(6,028)
Transport and Access Services	7,557	(10)		(275)		7,272
<b>Total Highways, Planning, Waste and Parking</b>	<b>25,502</b>	<b>678</b>	<b>0</b>	<b>(1,524)</b>	<b>(82)</b>	<b>24,574</b>
<b>Customer, Cultural and Legal Services</b>						
Collections, Archives and Leisure	331	2		(88)		245
Communications and Web	302	2				304
Customer and Library Services	1,786	11		(314)	6	1,489
Economic Projects	245	2				247
Equality, Information and Records	702	3		(12)		693
Legal Services and Governance	3,009	14		(77)		2,946
<b>Total Customer, Cultural and Legal Services</b>	<b>6,375</b>	<b>34</b>	<b>0</b>	<b>(491)</b>	<b>6</b>	<b>5,924</b>
<b>Economic Development and Housing Growth</b>						
Community Regeneration	322	2		(50)		274
Economic Development	932	3				935
Neighbourhood Planning	147	1				148
Regeneration	251	2		(11)		242
Strategic Planning	518	2				520
<b>Total Economic Development and Housing Growth</b>	<b>2,170</b>	<b>10</b>	<b>0</b>	<b>(61)</b>	<b>0</b>	<b>2,119</b>
<b>Directorate Management</b>						
Directors	400	3				403
Management	453			(87)		366
<b>Total Directorate Management</b>	<b>853</b>	<b>3</b>	<b>0</b>	<b>(87)</b>	<b>0</b>	<b>769</b>
<b>Corporate Resources (Finance, ICT, Property and HR)</b>						
Asset Management and Property Services	3,043	357	(24)	(279)	(55)	3,042
Finance	5,897	5			(35)	5,867
Insurance	1,149			(49)		1,100
Local Tax, Revenues and Benefits	(1,333)					(1,333)
Internal Audit Services	225				(30)	195
HR, Payroll, Recruitment and Organisational Development	353	1				354
Corporate Management	706	110				816
ICT	1,600			(310)	23	1,313
<b>Total Corporate Resources (Finance, ICT, Property and HR)</b>	<b>11,640</b>	<b>473</b>	<b>(24)</b>	<b>(638)</b>	<b>(97)</b>	<b>11,354</b>
<b>Total Economy, Communities &amp; Corporate</b>	<b>46,540</b>	<b>1,198</b>	<b>(24)</b>	<b>(2,801)</b>	<b>(173)</b>	<b>44,740</b>